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Jean-Luc Allavena  
Chairman of the Board, Institut Aspen France



Jean-Luc Allavena holds a Master's degree from HEC Paris, France's leading business school. He began his career at Banque Paribas before joining Lyonnaise des Eaux - now Engie. In 1992, he became the CFO of Techpack International (Pechiney). He became the COO in 1996, and the Chairman and CEO of Pechiney World Luxury Cosmetics Division in 1999. In 2000, he joined Lagardère Media as the Group COO.

A native of Monaco, where his family has been established for 150 years, Jean-Luc Allavena was called to serve as the first Chief of Staff of H.S.H Prince Albert II of Monaco in 2005-2006. He joined Apollo Global Management as a partner in London in 2007, and established the Apollo franchise in France through several major deals such as Monier, Constellium, Latécoère, and Verallia. He is also the Founding Chairman of Atlantys Investors, his independent structure of private equity investing alongside Apollo as well as other funds and private investors. Throughout his career, Jean-Luc Allavena has been significantly involved in the non-profit sector. He served as the Chairman of the HEC Alumni Association from 2001 to 2003 and then as the Chairman of the HEC Foundation from 2003 to 2005. From 2010 to 2015, he was the Chairman of the Board of the French-American Foundation France. In recognition of his achievements, he was appointed the Honorary Chairman of HEC Alumni Association, of the HEC Foundation, and of the French-American Foundation France. In 2013, Jean-Luc Allavena was awarded the title of Chevalier de la Légion d'Honneur.

Kazumasa Kusaka

Chairman and CEO, Japan Economic Foundation (JEF)



Kazumasa Kusaka has been Chairman and CEO of the Japan Economic Foundation (JEF) since April 1, 2013 and is also a Professor at University of Tokyo Graduate School of Public Policy. He previously served for 36 years in Japan's Ministry of International Trade and Industry (MITI), rising to become vice-minister for international affairs in the reorganized Ministry of Economy, Trade and Industry (METI) in 2004.

During his long career in public service, he was seconded to the International Energy Agency (IEA)/OECD and was Japan's senior official for Asia-Pacific Economic Cooperation (APEC). He played a central role in Asia's economic integration, promoting FTAs in the region as well as serving as a senior official negotiating the Doha development agenda of the WTO. He was head of Japan's Energy Agency and held director-general positions in technology and environmental policy in addition to trade and investment-related areas within METI. He was also instrumental in finalizing the Kyoto Protocol, and developing Japan's energy and environment policies. Among many other posts he has held are Special Adviser to the Prime Minister on Global Warming, senior vice president of Mitsubishi Electric, executive adviser to Dentsu Inc., and president of the Japan Cooperation Center for the Middle East.

Philippe Manière

Executive Committee, Institut Aspen France



Philippe Manière founded Footprint > consultants, a mid-size firm active in strategic corporate communications, in 2009. He was previously managing director of the Institut Montaigne, an independent think tank, for five years. Conducting research on exclusion and social mobility, state reform programs and competitive economic strategy, the Institut Montaigne tripled its resources during these years and became one of the most

widely recognized and intellectually influential French think tanks. Prior to this position, Philippe worked as a journalist and editorialist from 1984 to 2004.

Among others, he was a columnist for the newsmagazine *Le Point* and held a daily chronicle on Europe 1, one of the leading French radio stations. He also hosted talk-show on BMF (another radio) and was managing editor of *La Lettre de l'Expansion* for three years and one of the editors-in-chief of *Le Point* for seven years. He sits on the board of Aspen France and the French-American Foundation. He also was a board member of Humanity in Action (France) from 2007 to 2012. Philippe sat on several government commissions over the years and he was made a Knight in the Order of Legion of Honour in 2009. Philippe is an ESSEC graduate and also holds a Masters in Corporate Law from Paris II University.

Takatoshi Ito

Professor, Columbia University, USA

Senior Professor, National Graduate Institute for Policy Studies, Japan



Professor, School of International and Public Affairs, Columbia University (since 2015) and Senior Professor, National Graduate Institute for Policy Studies (since 2016), has taught extensively both in the United States and Japan since finishing his Ph.D. in economics at Harvard University in 1979. He taught at the University of Minnesota (1979-1988), Hitotsubashi University (1988-2002), and the University of Tokyo (2004-2014). He held visiting professor positions at Harvard University, Stanford University, Columbia Business School, and University of Malaya. He has distinguished academic and research appointments such as President of the Japanese Economic Association in 2004; Fellow of the Econometric Society, since 1992; Research Associate at the National Bureau of Economic Research since 1985. Ito served as Senior Advisor in the Research Department at the International Monetary Fund, 1994-97 and as Deputy Vice Minister for International Affairs at the Ministry of Finance of Japan, 1999-2001, and a member of the Prime Minister's Council on Economic and Fiscal Policy, 2006-08. He is an author of many books including *The Japanese Economy* and more than 70 refereed journal papers. He frequently contributes op-ed columns to the *Financial Times*. He was awarded by the Government of Japan the National Medal with Purple Ribbon in June 2011 for his excellent academic achievement.

Jean Lemierre

Chairman of the Board BNP Paribas



Mr. Lemierre is a graduate of the Institut d'études politiques de Paris and the École Nationale d'Administration; he also has a law degree. Mr. Lemierre held various positions at the French tax authority, including as Head of the fiscal legislation department and Director-General of Taxes. He was then appointed as Cabinet Director at the French Ministry of Economy and Finance before becoming Director of the French Treasury in October 1995. Between 2000 and 2008, he was President of the European Bank for Reconstruction and Development (EBRD). He became an advisor to the Chairman of BNP Paribas in 2008 and has been Chairman of BNP Paribas since December 1, 2014. During his career, Mr. Lemierre has also been a member of the European Monetary Committee (1995-1998), Chairman of the European Union Economic and Financial Committee (1999-2000) and Chairman of the Paris Club (1999-2000). He then became a member of the International Advisory Council of China Investment Corporation (CIC) and the International Advisory Council of China Development Bank (CDB). He is currently Chairman of the Centre d'Études Prospectives et d'Informations Internationales (CEPII), and a member of the Institute of International Finance (IIF).

Naoyuki Haraoka

Executive Managing Director, Japan Economic Foundation (JEF)



Naoyuki Haraoka has been Executive Managing Director of the Japan Economic Foundation (JEF) since 2007. After graduating the University of Tokyo in 1978 (Bachelor of Economics), he joined MITI (Ministry of International Trade and Industry) of Japanese government. Having been posted in the industrial policy section and the international trade policy section for a few years, he was enrolled in a two year MPA (Master of Public Administration) programme at Woodrow Wilson School of Princeton University in the US on a Japanese government sponsorship. After

having acquired MPA at Princeton, he rejoined MITI in 1984 as an economist. Since then he had been posted as Deputy Director and Director of a number of MITI divisions including Research Division of International Trade Policy Bureau. He was also posted in Paris twice, firstly, Principal Economist of Trade Bureau of OECD (Organization of Economic Cooperation and Development) from 1988 to 92 and secondly Counselor to Japanese Delegation of OECD from 1996 to 99. After coming back to MITI from his second stay in Paris, at the occasion of the government structural reform in 2001 when MITI was remodeled as METI (Ministry of Economy Trade and Industry) he joined the efforts to found METI research institute, Research Institute of Economy Trade and Industry as its Director of Administration. He became Chief Executive Director of JETRO San Francisco in 2003 and stayed in San Francisco until 2006. He was Director-General of METI Training Institute from 2006 until July 2007 when he left METI permanently.

Sota Kato

Executive Director and Research Director, Tokyo Foundation for Policy Research  
Professor, International University of Japan



Sota Kato is an executive director and research director at the Tokyo Foundation for Policy Research. After earning a law degree (LLM) from the University of Tokyo in 1991, he joined the Japanese Ministry of International Trade and Industry, becoming assistant director in the aircraft and defence industries division, deputy director in the international economic division and senior research fellow at the Research Institute of Economy, Trade and Industry. He has been a professor at the International University of Japan since 2006. He received the Nikkei Prize for Economics Books in 2001, the Jiro Osaragi Rondan Prize (Asahi Shimbun) in 2002 and the Best Paper Award at the Society for the Advancement of Socio-Economics in 2012. He received an MBA (with honours) from Harvard Business School and a PhD in political science from the University of Michigan.

Anne Lauvergeon  
Former President, Areva  
President, ALP SA



Anne Lauvergeon, born on August 2, 1959, is Chief Engineer from École des Mines, a former student of the École Normale Supérieure and also has degree in Physics. She started her career in 1983 in the steel industry at Usinor. In 1984, she was tasked with chemical safety-related issues in Europe for the Commissariat à l'Énergie Atomique (CEA), the French nuclear energy authority. From 1985 to 1988, she was in charge of subsoil administration in Île-de-France. In 1988, she was appointed Deputy Department Head at the Conseil Général des Mines. In 1990, Ms. Lauvergeon was appointed Special Assistant for International Economy and Trade to the President of France, and in 1991 she was named Deputy Chief of Staff and Representative to the President of France for the organization of international summits (G7/G8). In 1995, she joined Lazard Frères as Managing Partner. In March 1997, Anne Lauvergeon joined the Alcatel group as Deputy CEO of Alcatel Télécom. She joined the Executive Committee of the Alcatel group in 1998. She supervised the group's international activities and was in charge of the Group Shareholdings in Defence, Energy, Transportation and Nuclear Power sectors (Thomson, CSF, Alstom, Framatome). From June 1999 to July 2011, Ms. Lauvergeon was appointed Chairwoman and Chief Executive Director of COGEMA (now Areva NC). She founded Areva in June 2001. She was Chairwoman of the Board of the Areva group from July 2001 to June 2011. Since 2011, Anne Lauvergeon has been the Chair of ALP SA, a consultancy services firm. In 2013, Anne Lauvergeon was appointed Chairwoman to the Innovation Commission 2030. In 2014, she became Chairwoman to the Board of Directors of Sigfox, and in 2015 she was appointed Chairwoman of the Board of Directors of BoostHEAT.

Maurice Gourdault-Montagne

Secretary General, Ministry of Europe and Foreign Affairs, France



Maurice Gourdault-Montagne is a graduate of the Paris Institut d'Etudes Politiques and the INALCO (France School of Oriental Studies). He also holds a master degree in Law and a DEUG (two-year undergraduate degree) in German. He joined the French Foreign Ministry in 1978 and served different diplomatic posts in India and Germany before joining the headquarters of the French Foreign Affairs Ministry, as Spokesman for the Foreign Affairs Ministry, Deputy Principal Private Secretary to Foreign Affairs Minister Alain Juppé and later as Principal Private Secretary of the Prime Minister Alain Juppé. He served as French Ambassador to Japan in 1998 and became Senior Diplomatic Counsellor to President of the French Republic Jacques Chirac and French Sherpa to the G8. As representative of the President of the French Republic, he was in charge of the Franco-Indian and Franco-Chinese strategic dialogue from 2002 to 2007. He was then appointed as French Ambassador to the United Kingdom in December 2007, French Ambassador in Berlin in February 2011 and French Ambassador to China in August 2014. At its meeting of 22 June 2017, the French Council of Ministers appointed Maurice Gourdault-Montagne as Secretary-General of the Ministry of Europe and Foreign Affairs, starting the 1st of August 2017.

Hideo Suzuki

Managing Executive Officer, Nippon Steel Corporation



Hideo Suzuki has been Managing Executive Officer of the Nippon Steel Corporation since 1 April 2016. He joined Nippon Steel in November 2015. He was Director-General of Trade Policy Bureau, Ministry of Economy, Trade and Industry (METI) and Cabinet Councilor from 2013 to 2015. Prior to this, he was Director-General of Industrial Science and Technology Policy and Environment Bureau, Director-General of Acquisition Reform of the Ministry of Defense, Director-General of the Department of Multilateral Trade System, Deputy Director-General for

Economic & Industrial Policy, and had experiences in areas like corporate tax, industrial finance, competition policy, and aircraft and defense industry after he joined METI in 1981. He was seconded to the Department of Trade and Industry of the United Kingdom and to Ibaraki Prefectural Government as Director-General of the Department of Commerce and Labor. He graduated from the University of Kyoto, Faculty of Law in 1981, Yale University, Graduate School (International Development Economics) in 1988, and the University of Washington, School of Law in 1989. He was born in Kyoto Japan. He was visiting professor of Faculty of Economy of Saitama National University. He is an author of “Tax Reform for Revitalizing Japan” and “China vs Japan-USA TPP Alliance”.

Masahiko Yamamoto

Acting General Manager, Global Strategy and Regional Management  
Department, Mitsubishi Corporation



Masahiko Yamamoto is Acting General manager in the Global Strategy and Regional Management Department of the Mitsubishi Corporation. He holds a degree in Economics from Tokyo University. He started his business career in 1988 in the Planning and Research Department at Mitsubishi. In November 2001 he moved to the Mitsubishi Corporation European Headquarters in the United Kingdom. In March 2008 he was appointed to the Cabinet Office of the Japanese government covering Regulatory Reform Promotion. In April 2010 became Deputy General Manager of the External Relation Team in the Planning and Research Department at Mitsubishi. He became Deputy General Manager for Europe, Africa, Middle East and CIS in the Regional Strategy and Business Development Department in April 2011. In May 2014 he was appointed CEO of TechnoAssociates, Inc. In April 2017 he became General Manager of the Regional Strategy and Coordination Department at Mitsubishi International GmbH before assuming his current position in April 2019.



